BNY | INVESTMENTS

BUILT ON POWER

Targeted access to the power ecosystem with BNY Mellon Power Ecosystem ETF (BGRD)



BNY Mellon Power Ecosystem ETF (the Fund) seeks long-term capital appreciation by actively investing in publicly traded companies around the world positioned to benefit from the global build-out of power infrastructure.

The Fund pursues growth opportunities across the power ecosystem, offering targeted access to companies driving this transformation—from electricity generation and grid modernization to the technologies making power systems smarter.

As a result, BGRD seeks to achieve a focused source of return that can help build more resilient portfolios.

An investment in the power ecosystem may help strengthen a portfolio through three key characteristics:



1. Visible, durable revenue potential
Long-duration contracts and regulated rate structures may support revenue streams that could hold up relatively well across market environments.



2. Structural growth potential
Rising power demand from data centers, electrification, and reshoring may drive capital expenditure (capex) that could contribute to potential earnings growth and valuation expansion over the medium and long term.



3. Actively managed exposure across the power ecosystem
The Fund's investment is actively managed, seeking to capture the opportunity at every stage of the buildout.

THE WORLD NEEDS MORE POWER

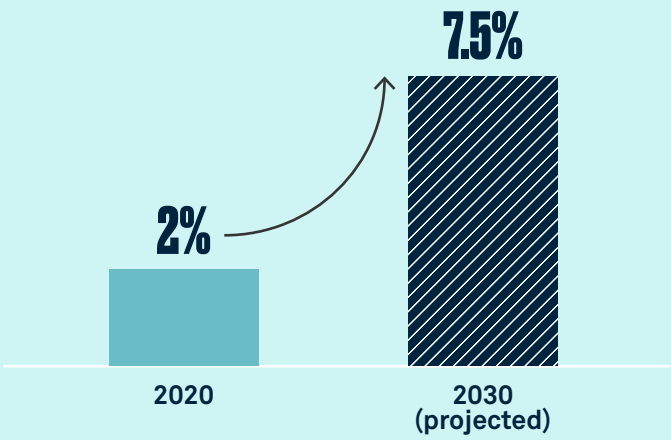
Three forces are converging simultaneously, potentially creating a compelling long-term opportunity in infrastructure for investors: demand is surging, supply has been underfunded for decades, and policy is now actively accelerating the rebuild.[1,2] Rarely do structural tailwinds align this cleanly, or this durably.

The Demand Inflection:
AI Is Rewriting the Rules on Energy Consumption

The rise of artificial intelligence (AI) isn't just reshaping the economy; it's straining the infrastructure that powers it. By 2030, data center electricity consumption could reach 7.5% of total U.S. electricity demand, up from 2% in 2020.[3] Capital is responding.

Investment in data center and power infrastructure is scaling faster than most expected. We believe it's a structural shift that may shape power grids, energy producers, and infrastructure providers for decades.

AI's Growing Appetite for Power
Data center share of total U.S. electricity demand



Source: International Energy Agency, IEA Electricity 2026, February 6, 2026

ARTIFICIAL INTELLIGENCE

The scaling of AI models, cloud compute, and hyperscale data centers is driving sustained, rapid growth in power consumption with no near-term ceiling in sight.

ELECTRIFICATION OF TRANSPORT & INDUSTRY

The shift to electric vehicles, industrial electrification, and clean energy transitions is adding persistent, broad-based load growth independent of the AI buildout.

RESHORING OF MANUFACTURING

The return of manufacturing to developed markets – driven by supply chain resilience and policy incentives – is independently adding significant new energy demand.

The Supply Gap: Future Demand Has Outpaced What the Grid Can Currently Deliver

Demand is surging, but the grid wasn't built for this moment. Years of underinvestment have resulted in an aging, increasingly strained power system.[4,5]

Supply chains are feeling it. Turbine shortages and extended lead times for new natural gas plants are forcing operators to weigh alternatives: smaller turbines, extended coal plant lifetimes, expanded nuclear capacity.[6,7] Each path carries its own economics and regulatory complexity.

For investors, that gap may present an opportunity.

A Structural Tailwind: Governments Are Putting Their Weight Behind the Buildout

From the United States' One Big Beautiful Bill to Europe's Competitiveness Compass and comparable frameworks across global markets, policy is actively reinforcing the investment case. Tax credits, streamlined permitting, and direct support for grid modernization are turning political intent into durable economic incentives.

For investors, that may mean more predictable revenue for the Fund's investments and a policy backdrop that may support returns well beyond the current cycle.

CAPITAL IS RESPONDING

The scale of investment flowing into power and AI infrastructure:



$5.5T

Projected global AI-related capital expenditures, including data centers, chips, power, and supporting infrastructure, through 2030.

Source: J.P. Morgan, June 2026.



$23T

Anticipated global investment in energy and power infrastructure through 2040 needed to address growing power demand and support the energy transition.

McKinsey & Company, Global Private Markets Report 2026, March 2026.

REASONS TO CONSIDER THE POWER ECOSYSTEM

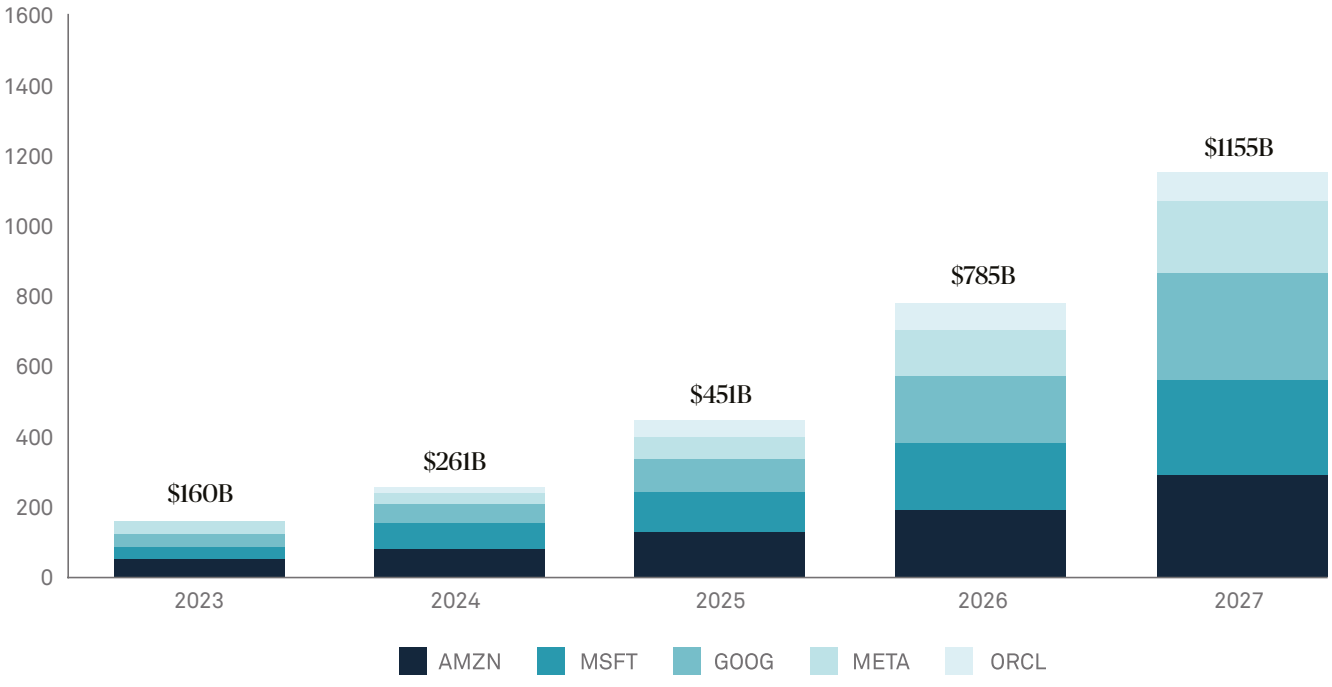
A Sector Transformed: Be Positioned Where Capital Is Flowing

Once valued for their defensive characteristics, power ecosystem companies are increasingly seen as offering both stability and growth.[8] Supported by long-duration contracts and regulated rate structures, these businesses have historically shown visible and durable revenue streams that may hold up even when broader markets face uncertainty. At the same time, rising power demand from data centers and the expanding need for energy infrastructure are creating growth opportunities the sector has not seen before.

The buildout cycle is accelerating. The five largest technology companies that operate massive data centers, known as hyperscalers, are projected to spend about $1.2 trillion on AI infrastructure in 2027, more than two and a half times their 2025 capex.[9] That capital flows directly into the power ecosystem. For investors, that means possible earnings growth and valuation expansion across the sector, and a compelling potential opportunity for capital appreciation over the medium and long term.

Hyperscaler Capital Expenditure Is Scaling Rapidly

Hyperscaler capex ($B) 2023-2027



Source: Bloomberg, BNY Investments, June 2026. Chart is for illustrative purposes only. This is not an indication that the Fund is invested in these stocks. This chart shows combined capital expenditure by the five largest hyperscalers ("Big 5"). Figures for 2023–2025 are company-reported capex from Bloomberg. Figures for 2026 and 2027 are consensus expectations sourced from Bloomberg.

A Thematic Complement to a Diversified Portfolio

BGRD is a focused, growth-seeking ETF and may be used to complement a broader portfolio. It offers a straightforward way to add high-conviction, also referred to as actively managed, thematic exposure while mitigating concentration risk by diversifying across the power ecosystem.

That breadth, spanning geographies, fuel types, and regulatory regimes, is by design: to pursue the opportunity at every stage of the buildout without relying on any one part of it.

Active Security Selection Is Everything in This Complex Market

The power infrastructure buildout spans dozens of subsectors, regulatory frameworks, and capital structures, and the dispersion between winners and laggards may be significant. What investors own matters as much as the themes they're exposed to.

Given this complexity, we build an actively managed portfolio; we're not tracking an index.[10] Through rigorous quantitative screening and deep fundamental research, we look to identify companies well positioned to capture this opportunity. Lead managers Brock Campbell, CFA and Ian Johnston, CFA bring over four decades of combined energy-sector experience across multiple market cycles.



Ian Johnston



Brock Campbell

BNY Mellon Power Ecosystem ETF

High-conviction thematic exposure across geographies, fuel types, and regulatory frameworks.

POWER GENERATION & UTILITIES

- Electric utilities
- Independent power producers
- Nuclear-related activities
- Renewable energy
- Hydrogen

TRANSMISSION, DISTRIBUTION & GRID INFRASTRUCTURE

- Grid and power equipment
- Smart grid technologies
- Power equipment, engineering, and infrastructure services

STORAGE & ENERGY TRANSITION

- Battery storage
- Energy transition technologies

CRITICAL INPUTS

- Rare earths
- Liquid cooling
- Materials essential to energy production and storage

The portfolio management team determines whether a company should benefit from the power ecosystem by considering its business activities, products and technologies, services, assets, and current or expected sources of revenue. Not a recommendation to buy or sell any security. This section illustrates the types of companies and segments that may be considered within the power ecosystem. It is for illustrative purposes only and does not represent the Fund's current or future holdings, portfolio allocations, or investment strategy implementation.

WHY AN ETF MAY BE THE RIGHT ENTRY POINT

Compared to private market vehicles that may require multi-year capital lock-ups, public equity markets can offer a more accessible, transparent, and cost-efficient route to power infrastructure exposure.

Transparency and Governance

Listed power infrastructure companies are subject to rigorous regulatory disclosure standards, ongoing analyst coverage, and formal shareholder accountability frameworks.

Liquidity

Investors gain direct exposure to utilities, independent power producers, and equipment manufacturers with a greater ability to adjust positions daily and no multi-year capital commitment.

Moderately Low Transaction Costs

ETFs are considered more cost effective than mutual funds because they typically have lower expenses. However, since buying or selling ETF shares on an exchange may require the payment of brokerage commissions, trading activity may increase the cost of ETFs.

WHERE THE NEXT CHAPTER MAY UNFOLD

The structural forces reshaping global power demand are already in motion. BNY Mellon Power Ecosystem ETF offers a practical, liquid way to access the companies at the center of that transformation, companies that may offer visible, durable revenue, structural growth, and actively managed exposure across the power ecosystem. For investors seeking targeted exposure to this potential opportunity, BGRD may contribute to more resilient portfolios.

[1] Source: International Energy Agency, IEA Electricity 2026, February 6, 2026.

[2] Source: McKinsey, "Powering a New Era of U.S. Energy Demand," April 29, 2025.

[3] Source: International Energy Agency, IEA Electricity 2026, February 6, 2026.

[4] Source: International Energy Agency, IEA Electricity 2026, February 6, 2026.

[5] Source: McKinsey, "Powering a New Era of U.S. Energy Demand," April 29, 2025.

[6] Source: American Society of Civil Engineers, ASCE 2025 Infrastructure Report Card, November 20, 2025.

[7] Source: Reuters, "Power Developers Adapt Gas Turbine Strategies to Mitigate Tight Supply," Updated March, 3, 2026.

[8] Source: Fidelity Institutional, January 7, 2026.

[9] Source: Bloomberg, BNY Investments, June 2026.

[10] Investors cannot invest directly in any index.

IMPORTANT INFORMATION

Investors should be advised to read the prospectus carefully before investing. Investors should consider the investment objectives, risks, charges and expenses of an ETF carefully before investing. To obtain a prospectus, or a summary prospectus, if available, that contains this and other information about the ETF, investors should contact their financial professional or visit bny.com/investments/etf.

All investments involve risk, including the possible loss of principal. There can be no guarantee that any investment approach or strategy will be successful or that any particular level of return will be achieved. Past performance is no guarantee of future results.

Asset allocation and diversification cannot ensure a profit or protect against a loss.

Risks:

Equities are subject to market, market sector, market liquidity, issuer, and investment style risks, among other factors, to varying degrees. The Fund is **non-diversified** and may invest a larger percentage of its assets in a smaller number of issuers, making it more vulnerable to the performance of individual companies. Because the Fund invests significantly in **power ecosystem companies**, it is more susceptible to adverse economic, regulatory, political, legal and other developments affecting such companies. Power ecosystem companies may experience substantial price volatility, carry relatively high levels of debt and be more likely than other companies to restructure their businesses and/or become unable to maintain capital construction programs during downturns in energy markets, broader economic slowdowns, or periods of high inflation and rising interest rates. These companies are also subject to risks including fluctuations in commodity prices and interest rates; changes in energy-related and environmental regulations; government rate-setting standards; changes in subsidy levels, tax laws and tariffs; domestic and international political, regulatory and economic conditions; service interruptions or legal challenges arising from environmental, operational or other incidents; constraints on the availability or cost of necessary resources; and shifts in market sentiment. At times, securities of power ecosystem companies may underperform other industries or the broader market.

ETF shares are listed on an exchange, and shares are generally purchased and sold in the secondary market at market price. At times, the market price may be at a premium or discount to the ETF's per share NAV. In addition, ETFs are subject to the risk that an active trading market for an ETF's shares may not develop or be maintained. Buying or selling ETF shares on an exchange may require the payment of brokerage commissions.

ETFs trade like stocks, are subject to investment risk, including possible loss of principal. The risks of investing in the ETF typically reflect the risks associated with the types of instruments in which the ETF invests. Diversification cannot assure a profit or protect against loss.

The ETF funds will issue (or redeem) fund shares to certain institutional investors known as Authorized Participants (typically market makers or other broker-dealers) only in large blocks of fund shares known as Creation Units. BNY Mellon Securities Corporation ("BNYSC"), a subsidiary of BNY, serves as distributor of the fund. BNYSC does not distribute fund shares in less than Creation Units, nor does it maintain a secondary market in fund shares. BNYSC may enter into selected agreements with Authorized Participants for the sale of Creation Units of fund shares.

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The fund's investment adviser is BNY Mellon ETF Investment Adviser, LLC ("BNYETF") and the fund's sub-adviser is Newton Investment Management North America LLC (NIMNA), an affiliate of the Adviser.

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