



The Bank of New York Mellon Corporation

# NET STABLE FUNDING RATIO DISCLOSURE

For the Semiannual Period Ended June 30, 2025



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## Introduction

In this Net Stable Funding Ratio (“NSFR”) Disclosure (“Disclosure”), references to “our,” “we,” “us,” “BNY,” the “Company” and similar terms refer to The Bank of New York Mellon Corporation together with its consolidated subsidiaries. References in this Disclosure to “Parent” refer to The Bank of New York Mellon Corporation on a standalone basis. This Disclosure should be read in conjunction with the section titled “Forward-looking Statements” below.

BNY is a global financial services company that helps make money work for the world — managing it, moving it and keeping it safe. For more than 240 years BNY has partnered alongside clients, putting its expertise and platforms to work to help them achieve their ambitions. Today BNY helps over 90% of Fortune 100 companies and nearly all the top 100 banks globally access the money they need. BNY supports governments in funding local projects and works with over 90% of the top 100 pension plans to safeguard investments for millions of individuals, and so much more. As of June 30, 2025, we oversee \$55.8 trillion in assets under custody and/or administration and \$2.1 trillion in assets under management.

BNY is the corporate brand of The Bank of New York Mellon Corporation (NYSE: BK). Headquartered in New York City, BNY has been named among Fortune’s World’s Most Admired Companies and Fast Company’s Best Workplaces for Innovators. Additional information is available on [www.bny.com](http://www.bny.com). Follow us on LinkedIn or visit our Newsroom for the latest company news.

United States regulators have established an NSFR that requires certain banking organizations, including BNY, to maintain a minimum amount of stable funding to support their assets, commitments, and derivatives exposures over a one-year time horizon. The Available Stable Funding (“ASF”) is the numerator, and the Required Stable Funding (“RSF”) is the denominator of the NSFR. ASF is equal to the carrying values of an institution’s NSFR regulatory capital elements and liabilities, each multiplied by an ASF factor assigned based on the funding tenor, the type of funding, and the type of counterparty. ASF factors have been scaled from zero to 100 percent, with a zero percent weighting representing the lowest relative stability and a 100 percent weighting representing the highest relative stability. RSF is equal to the sum of (i) the carrying values of an institution’s assets and undrawn amounts of its committed facilities, each multiplied by RSF factors assigned based on the following liquidity characteristics: tenor, encumbrance, type of counterparty, credit quality, and market characteristics;

and (ii) its derivatives RSF amount. RSF factors range from zero to 100 percent to reflect the relative need for funding over a one-year time horizon.

The U.S. NSFR rule requires BNY and each of our in scope domestic bank subsidiaries to meet a daily NSFR of at least 100%. The NSFR of BNY and each of our in scope domestic bank subsidiaries was compliant with the U.S. NSFR requirements for the first and second quarters of 2025.

In addition, BNY is subject to the Federal Reserve’s Enhanced Prudential Standards, which include liquidity standards. BNY has taken actions to comply with these standards, including the adoption of various liquidity management standards and maintenance of a liquidity buffer of unencumbered highly liquid assets calibrated to satisfy liquidity needs based on the results of internal liquidity stress testing. United States regulators have also established a Liquidity Coverage Ratio (“LCR”) that requires certain banking organizations, including BNY, to maintain a minimum amount of unencumbered high quality liquid assets (“HQLA”) sufficient to withstand the net cash outflow under a hypothetical standardized acute liquidity stress scenario for a 30-day time horizon.

The Federal Reserve’s regulations also require that certain banking organizations, including BNY, publicly disclose certain quantitative liquidity metrics as set forth herein, as well as qualitative factors affecting their NSFR results (the “U.S. NSFR Disclosure rule”). Accordingly, we have developed this Disclosure, which contains the required public disclosures prepared in accordance with the U.S. NSFR Disclosure rule and covering the period beginning on January 1, 2025 and ending on June 30, 2025. The information is based on our current interpretation and understanding of the NSFR Rule and may evolve to the extent we discuss the interpretation and application of these rules with our regulators. This Disclosure will remain publicly available for at least 5 years.

The “Calculation and Components of our NSFR” subsection below includes BNY’s ASF components and RSF components, both “unweighted” and “weighted” when required, as well as ASF amount, RSF amount, and NSFR. The “unweighted” amount generally refers to values of ASF or RSF components prior to applying the assigned ASF or RSF factors, whereas the “weighted” amount generally refers to the amounts resulting after applying the assigned ASF or RSF factors. Averages are calculated as simple averages of daily amounts over the calendar quarter.

Any differences between the presentation of information in this Disclosure and how we present such information for other purposes are solely due to our efforts to comply with applicable regulation. The information presented in this Disclosure does not, in any way, reflect changes to our organizational structure, business plans or practices, or strategy. Additional financial and other information about BNY, its liquidity, and its principal business activities can be found in its Liquidity Coverage Ratio Disclosure (“LCR Disclosure”) as well as its 2024 Annual Report on Form 10-K (“2024 Annual Report”), Quarterly Reports on Form 10-Q (“10-Q”) and other filings, collectively referred to as “SEC Filings”, with the Securities and Exchange Commission, which we make available on the Investor Relations section of our corporate website at [www.bny.com](http://www.bny.com).

## NSFR Disclosure

### *Quarterly Variance in the NSFR*

BNY continues to maintain an average NSFR above the 100% regulatory minimum. For the first and second quarters of 2025, BNY's average NSFR was 131.9% and 130.5%, respectively. We expect our average NSFR to vary from period to period due to business-as-usual fluctuations in our client activity, business mix and the overall market environment. Please see below for more information regarding the components of our NSFR.

### *Main Drivers of the NSFR*

Deposits are the key driver of our NSFR. BNY provides custody, cash management and clearing services to a wide range of clients, including banks, broker dealers, other non-bank financial institutions, corporations, and individuals. These services are primarily operational and generate substantial deposit balances. Client deposits, in addition to regulatory capital and long-term debt, are the main funding sources for BNY and are the main components of ASF to cover RSF in the NSFR. The majority of BNY's ASF and RSF are in the Parent's subsidiaries.

### *First Quarter of 2025*

For the first quarter of 2025, BNY's average NSFR was 131.9%. Please see below for more information regarding the components of our NSFR.

### *Available Stable Funding (ASF)*

For the first quarter of 2025, the average weighted ASF was \$176.4 billion.

Average weighted ASF for capital and securities was \$70.2 billion. Approximately 62.1% was regulatory capital elements, whereas the remaining 37.9% was comprised of long-term debt.

Average weighted ASF for retail funding was \$15.3 billion. 79.8% of weighted retail funding consisted of stable deposits, less stable deposits, sweep deposits and broker-dealer deposits. Broker-dealer customer cash and customer shorts comprised the remaining 20.2%

Average weighted ASF for wholesale funding was \$107.6 billion. 91.1% was operational deposits, and the remaining 8.9% was other wholesale funding, primarily consisting of non-operational deposits, excess balances in operational accounts, repo contracts, and free credits.

Excess ASF at subsidiaries that could not be transferred accounted for \$16.7 billion.

### *Required Stable Funding (RSF)*

For the first quarter of 2025, the average weighted RSF was \$133.8 billion.

Average weighted RSF for HQLA was \$8.3 billion, mostly due to Level 2A liquid assets. The majority of BNY's unweighted HQLA was composed of Level 1 liquid assets of \$148.4 billion, which included deposits with central banks, U.S. Treasury securities, and securities issued or guaranteed by non-U.S. sovereigns. In addition, BNY held an average unweighted balance of \$55.5 billion of Level 2, the majority of which consisted of U.S. agency mortgage-backed securities.

Average weighted RSF for operational deposits placed at financial sector entities was \$4.0 billion.

Average weighted RSF for loans and securities was \$66.0 billion. Approximately 59.7% were loans comprised of secured loans, margin loans extended to broker-dealer customers, outstanding draws on revolving facilities, securities borrowing, reverse repo contracts, and overdrafts, among others. The remaining 40.3% consisted of securities which did not qualify as HQLA.

Average weighted RSF for other assets was \$52.8 billion, which included \$49.6 billion of other assets and \$3.2 billion of RSF related to derivatives.

Committed facilities were associated with the remaining average weighted RSF of \$2.7 billion.

### *Second Quarter of 2025*

For the second quarter of 2025, BNY's average NSFR was 130.5%. Please see below for more information regarding the components of our NSFR.

### *Available Stable Funding (ASF)*

For the second quarter of 2025, the average weighted ASF was \$181.8 billion.

Average weighted ASF for capital and securities was \$74.8 billion. Approximately 60.6% was regulatory capital elements, whereas the remaining 39.4% was comprised of debt funding instruments.

Average weighted ASF for retail funding was \$17.1 billion. 82.4% of weighted retail funding consisted of stable deposits, less stable deposits, sweep deposits and broker-dealer deposits. Broker-dealer customer cash and customer shorts comprised the remaining 17.6%

Average weighted ASF for wholesale funding was \$107.2 billion. 90.8% was operational deposits, and

the remaining 9.2% was other wholesale funding, primarily consisting of non-operational deposits and excess balances in operational accounts, repo contracts and free credits.

Excess ASF at subsidiaries that could not be transferred accounted for \$17.3 billion.

*Required Stable Funding (RSF)*

For the second quarter of 2025, the average weighted RSF was \$139.3 billion. Average weighted RSF for HQLA was \$8.3 billion, due to Level 2A liquid assets. The majority of BNY's unweighted HQLA was composed of Level 1 liquid assets of \$168.8 billion, which included deposits with central banks, U.S. Treasury securities, and securities issued or guaranteed by non-U.S. sovereigns. In addition, BNY held an average unweighted balance of \$55.1 billion of Level 2, the majority of which consisted of U.S. agency mortgage-backed securities.

Average weighted RSF for operational deposits placed at financial sector entities was \$4.4 billion.

Average weighted RSF for loans and securities was \$68.9 billion. Approximately 60.8% were loans comprised of secured loans, margin loans extended to broker-dealer customers, outstanding draws on revolving facilities, securities borrowing, reverse repo contracts and overdrafts, among others. The remaining 39.2% consisted of securities which did not qualify as HQLA.

Average weighted RSF for other assets was \$55.1 billion, which included \$52.1 billion of other assets and \$3.0 billion of RSF related to derivatives.

Committed facilities were associated with the remaining average weighted RSF of \$2.7 billion.

## Calculation and Components of our NSFR

The table below provides information about our calculation and components of the NSFR as required by the U.S. NSFR Disclosure rule.

Net Stable Funding Ratio Quarter ended 03/31/2025 <i>(in millions of U.S. dollars)</i>		Average Unweighted Amount					Average Weighted Amount
		Open Maturity	< 6 months	6 months to < 1 year	≥ 1 year	Perpetual	
<b>ASF ITEM</b>							
1	Capital and securities:	178	3,730	936	27,869	41,872	70,210
2	NSFR regulatory capital elements	-	-	-	1,750	41,872	43,622
3	Other capital elements and securities	178	3,730	936	26,119	-	26,588
4	Retail funding:	20,797	945	1,231	1,475	-	15,262
5	Stable deposits	685	-	-	-	-	651
6	Less stable deposits	3,144	2	-	-	-	2,831
7	Sweep deposits, brokered reciprocal deposits, and brokered deposits	10,813	943	1,231	1,475	-	8,703
8	Other retail funding	6,155	-	-	-	-	3,077
9	Wholesale funding:	281,284	23,536	1,361	336	-	107,638
10	Operational deposits	196,110	38	-	-	-	98,074
11	Other wholesale	85,174	23,498	1,361	336	-	9,564
	Other liabilities:	-	-	-	-	-	-
12	NSFR derivatives liability amount					549	
13	Total derivatives liability amount					2,523	
14	All other liabilities not included in categories 1 through 13 of this table	6,569	1,207	61	820	232	-
<b>15</b>	<b>Total ASF (b)</b>						<b>176,429</b>
<b>RSF ITEM</b>							
16	Total high-quality liquid assets (HQLA)	85,805	4,437	4,582	109,057	-	8,330
17	Level 1 liquid assets	85,801	3,206	3,558	55,809	-	-
18	Level 2A liquid assets	-	1,231	1,024	53,242	-	8,325
19	Level 2B liquid assets	4	-	-	6	-	5
20	Zero percent RSF assets that are not level 1 liquid assets or loans to financial sector entities or their consolidated subsidiaries	1,479	426	-	-	-	-
21	Operational deposits placed at financial sector entities or their consolidated subsidiaries	6,850	1,098	-	-	-	3,974
22	Loans and securities:	43,506	42,163	13,218	45,648	6,117	65,954
23	Loans to financial sector entities secured by level 1 liquid assets	4,704	13,837	316	-	-	158
24	Loans to financial sector entities secured by assets other than level 1 liquid assets and unsecured loans to financial sector entities	23,703	25,426	10,426	5,877	-	18,461
25	Loans to wholesale customers or counterparties that are not financial sector entities and loans to retail customers or counterparties	15,085	1,475	923	6,757	-	14,438
26	Of which: With a risk weight no greater than 20 percent under Regulation Q (12 CFR part 217)	-	-	-	235	-	153
27	Retail mortgages	-	-	-	9,593	-	6,294
28	Of which: With a risk weight of no greater than 50 percent under Regulation Q (12 CFR part 217)	-	-	-	9,298	-	6,044
29	Securities that do not qualify as HQLA	14	1,425	1,553	23,421	6,117	26,603
	Other assets:	-	-	-	-	-	-
30	Commodities	-	-	-	-	-	-
31	Assets provided as initial margin for derivative transactions and contributions to CCPs' mutualized loss-sharing arrangements					3,259	2,770
32	NSFR derivatives asset amount					232	232
33	Total derivatives asset amount					2,206	
34	RSF for potential derivatives portfolio valuation changes					4,347	217
35	All other assets not included in the categories 16-33 of this table, including nonperforming assets	4,248	1	4,430	14,359	26,824	49,620
36	Undrawn commitments					53,399	2,670
<b>37</b>	<b>TOTAL RSF prior to application of required stable funding adjustment percentage</b>						<b>133,767</b>
<b>38</b>	<b>Required stable funding adjustment percentage</b>						<b>100%</b>
<b>39</b>	<b>TOTAL adjusted RSF</b>						<b>133,767</b>
<b>40</b>	<b>Net Stable Funding Ratio (%) (a)</b>						<b>132%</b>

Net Stable Funding Ratio Quarter ended 06/30/2025 <i>(in millions of U.S. dollars)</i>		Average Unweighted Amount					Average Weighted Amount
		Open Maturity	< 6 months	6 months to < 1 year	≥ 1 year	Perpetual	
<b>ASF ITEM</b>							
1	Capital and securities:	149	1,822	2,718	29,888	43,552	74,799
2	NSFR regulatory capital elements	-	-	-	1,750	43,552	45,302
3	Other capital elements and securities	149	1,822	2,718	28,138	-	29,497
4	Retail funding:	22,388	3,620	2,115	1,736	-	17,139
5	Stable deposits	720	-	-	-	-	684
6	Less stable deposits	3,430	1	-	-	-	3,088
7	Sweep deposits, brokered reciprocal deposits, and brokered deposits	12,193	3,619	2,115	1,736	-	10,344
8	Other retail funding	6,045	-	-	-	-	3,023
9	Wholesale funding:	295,325	23,081	1,174	268	-	107,195
10	Operational deposits	194,587	38	-	-	-	97,312
11	Other wholesale	100,738	23,043	1,174	268	-	9,883
	Other liabilities:	-	-	-	-	-	-
12	NSFR derivatives liability amount	-	-	-	-	2,981	-
13	Total derivatives liability amount	-	-	-	-	5,633	-
14	All other liabilities not included in categories 1 through 13 of this table	7,080	1,561	88	572	207	-
<b>15</b>	<b>Total ASF (b)</b>						<b>181,782</b>
<b>RSF ITEM</b>							
16	Total high-quality liquid assets (HQLA)	100,205	5,723	4,929	112,981	-	8,260
17	Level 1 liquid assets	100,204	4,335	4,265	59,973	-	-
18	Level 2A liquid assets	-	1,388	664	53,008	-	8,259
19	Level 2B liquid assets	1	-	-	-	-	1
20	Zero percent RSF assets that are not level 1 liquid assets or loans to financial sector entities or their consolidated subsidiaries	1,624	556	-	-	-	-
21	Operational deposits placed at financial sector entities or their consolidated subsidiaries	7,564	1,128	-	-	-	4,346
22	Loans and securities:	46,688	38,131	13,813	46,743	5,866	68,866
23	Loans to financial sector entities secured by level 1 liquid assets	3,466	12,932	290	-	-	145
24	Loans to financial sector entities secured by assets other than level 1 liquid assets and unsecured loans to financial sector entities	24,298	21,411	10,482	6,128	-	18,225
25	Loans to wholesale customers or counterparties that are not financial sector entities and loans to retail customers or counterparties	18,902	2,594	805	7,132	-	17,192
26	Of which: With a risk weight no greater than 20 percent under Regulation Q (12 CFR part 217)	-	-	-	107	-	69
27	Retail mortgages	-	-	-	9,608	-	6,298
28	Of which: With a risk weight of no greater than 50 percent under Regulation Q (12 CFR part 217)	-	-	-	9,346	-	6,075
29	Securities that do not qualify as HQLA	22	1,194	2,236	23,875	5,866	27,006
	Other assets:	-	-	-	-	-	-
30	Commodities	-	-	-	-	-	-
31	Assets provided as initial margin for derivative transactions and contributions to CCPs' mutualized loss-sharing arrangements	-	-	-	-	3,117	2,649
32	NSFR derivatives asset amount	-	-	-	-	-	-
33	Total derivatives asset amount	-	-	-	-	2,652	-
34	RSF for potential derivatives portfolio valuation changes	-	-	-	-	7,686	384
35	All other assets not included in the categories 16-33 of this table, including nonperforming assets	4,572	624	5,112	14,971	27,092	52,081
36	Undrawn commitments	-	-	-	-	54,082	2,704
<b>37</b>	<b>TOTAL RSF prior to application of required stable funding adjustment percentage</b>						<b>139,291</b>
<b>38</b>	<b>Required stable funding adjustment percentage</b>						<b>100%</b>
<b>39</b>	<b>TOTAL adjusted RSF</b>						<b>139,291</b>
<b>40</b>	<b>Net Stable Funding Ratio (%) (a)</b>						<b>131%</b>

(a) Disclosed Net Stable Funding Ratio (NSFR) is calculated as a simple average of the daily ratios over the calendar quarter, rather than the calculation of the average ASF divided by the net RSF, for the quarter.

(b) Total ASF may not equal the sum of component amounts reported in rows 1-14 due to the exclusion of average weighted ASF held in subsidiaries after accounting for the NSFR Rule's restrictions related to the transferability of ASF across subsidiaries

## Liquidity Management

### *Liquidity Management Practices*

BNY's Corporate Treasury function is responsible for day-to-day liquidity management for the Company, under the supervision of the Corporate Treasurer. Corporate Treasury monitors and manages liquidity exposures and funding needs within and across significant legal entities, branches, currencies and business lines, taking into account, among other factors, any applicable restrictions on the transfer of liquidity among entities. The Corporate Treasurer has continuous authority, as well as the legal and operational capability, to direct the monetization of any asset in BNY's HQLA.

Our overall approach to liquidity management is to ensure sources of liquidity are sufficient in amount and diversity such that changes in market conditions or in funding requirements at the Parent and at our significant bank and broker-dealer subsidiaries can be accommodated routinely without material adverse impact on earnings, daily operations or our financial condition.

We seek to maintain an adequate liquidity cushion in both normal and stressed environments and diversify funding sources by line of business, counterparty, and market segment. We also seek to maintain liquidity ratios within approved limits and liquidity risk tolerance in accordance with our liquidity policy.

One of our key management objectives is to maintain a balance sheet that remains strong throughout market cycles to meet the expectations of our major stakeholders, including our shareholders, clients, creditors and regulators.

Another key objective of our balance sheet management strategy is to maintain a balance sheet that is characterized by strong liquidity and asset quality, ready access to external funding sources at competitive rates and a strong capital structure that supports our risk-taking activities and is adequate to absorb potential losses. In managing the balance sheet, appropriate consideration is given to balancing the competing needs of maintaining sufficient levels of liquidity and complying with applicable regulations and supervisory expectations while optimizing profitability. BNY seeks to ensure that the overall liquidity risk, including intra-day liquidity risk, stays within our risk appetite.

### *Sources of Funds*

BNY's primary sources of funding are (i) deposits, the majority of which are classified as "operational" for purposes of the NSFR (these are generally generated through BNY's core services, including

custody, clearing and cash management functions), (ii) long-term debt (generally senior and subordinated unsecured debt) primarily issued at the Parent and certain bank subsidiaries, and (iii) stockholders' equity. These sources may be supplemented by short-term borrowings, primarily in the form of secured funding transactions.

In addition, BNY also has borrowing capacity at the Federal Reserve Discount Window and the Federal Home Loan Bank of Pittsburgh. We do not consider these sources of funding to be primary sources of funding.

### *Foreign Currency*

The majority of our ASF and RSF are U.S. dollar-denominated.

To manage foreign exchange risk, foreign currency-denominated assets are mainly funded with liabilities denominated in the same currency.

### *Liquidity Risk Oversight*

Corporate Treasury is supported by an Independent Liquidity Risk function, which provides an on-going review of liquidity risk management that is independent of Corporate Treasury. In addition, Internal Audit assesses the effectiveness of internal controls by providing independent, risk-based assurance reviews designed to identify control risks, risk mitigants, control gaps, and opportunities to improve efficiency.

### *Governance*

Our board of directors oversees the Company's liquidity risk management practices and approves our liquidity risk tolerances. The Asset Liability Committee ("ALCO") is the senior management committee responsible for the oversight of liquidity management. ALCO is responsible for ensuring that board approved strategies, policies and procedures for managing liquidity are appropriately executed. ALCO is also responsible for reviewing liquidity stress tests and various liquidity metrics including the NSFR. Senior management is also responsible for regularly reporting the liquidity position of the Company to the board of directors. The Balance Sheet Risk Committee is the senior management committee providing governance over independent risk oversight of the liquidity risks associated with the Company's assets and liabilities, liquidity risk limits, and the adequacy of related control procedures. The Treasury Risk Committee approves and validates stress test methodologies and assumptions. For further discussion of our liquidity management framework, see "Risk Management – Liquidity risk" in our 2024 Annual Report.

## Forward-looking Statements

Additional financial and other information about the Company and its liquidity can be found in its LCR Disclosure as well as the Company's SEC Filings as such disclosures become available, on the SEC's website at [www.sec.gov](http://www.sec.gov) and at [www.bny.com](http://www.bny.com).

In this Disclosure and the SEC Filings, words such as "estimate," "forecast," "project," "anticipate," "likely," "target," "expect," "intend," "continue," "seek," "believe," "plan," "goal," "could," "should," "would," "may," "might," "will," "strategy," "synergies," "opportunities," "trends," "momentum," "ambition," "aspiration," "objective," "aim," "future," "potentially," "outlook" and words of similar meaning, may signify forward looking statements. Some statements in this Disclosure and the SEC Filings may constitute "forward-looking statements". These statements, which may be expressed in a variety of ways, including the use of future or present tense language, relate to, among other things: statements about the Company's funding, financial results, liquidity management and ratios and HQLA.

These forward-looking statements and other forward-looking statements contained in the Company's SEC Filings are not guarantees of future results or occurrences, are inherently uncertain and are based upon current beliefs and expectations of future events, many of which are, by their nature, difficult to predict, outside of our control and subject to change.

Actual results may differ, possibly materially, from the anticipated results expressed or implied in these forward-looking statements as a result of a number of important factors, including those factors described in the 2024 Annual Report under "Management's Discussion and Analysis of Financial Condition and Results of Operations – Risk Factors," such as:

- errors or delays in our operational and transaction processing, or those of third parties, may materially adversely affect our business, financial condition, results of operations and reputation;
- our risk management framework, policies and processes may not be effective in identifying or mitigating risk and reducing the potential for losses and any inadequacy or lapse in our risk management framework, policies and processes could expose us to unexpected losses that could materially adversely affect our results of operations or financial condition;
- limitations of the models we use to measure, monitor and manage risk could lead to unexpected losses and adverse business impacts;
- a communications or technology disruption or failure within our infrastructure or the infrastructure of third parties that results in a loss of information, delays our ability to access information or impacts our ability to provide services to our clients may materially adversely affect our business, financial condition and results of operations;
- a cybersecurity incident, or a failure in our computer systems, networks and information, or those of third parties, could result in the theft, loss, disclosure, use or alteration of information, unauthorized access to or loss of information, or system or network failures. Any such incident or failure could adversely impact our ability to conduct our businesses, damage our reputation and cause losses;
- the development and use of artificial intelligence, including digital employees and digital engineers, present risks and challenges that may adversely impact our business;
- we are subject to extensive government rulemaking, policies, regulation and supervision that impact our operations. Changes to and introduction of new rules and regulations have compelled, and in the future may compel, us to change how we manage our businesses, which could have a material adverse effect on our business, financial condition and results of operations;
- regulatory or enforcement actions or litigation could materially adversely affect our results of operations or harm our businesses or reputation;
- our business may be adversely affected if we are unable to attract, retain, develop and motivate employees;
- a failure or circumvention of our controls, policies and procedures could have a material adverse effect on our business, financial condition, results of operations and reputation;
- weakness and volatility in financial markets and the economy generally may materially adversely affect our business, financial condition and results of operations;
- we are dependent on fee-based business for a substantial majority of our revenue and our fee-based revenues could be adversely affected by slowing market activity, weak financial markets, underperformance and/or negative

- trends in savings rates or in investment preferences;
- levels of and changes in interest rates have impacted, and will in the future continue to impact, our profitability and capital levels, at times adversely;
- we have experienced, and may continue to experience, unrealized or realized losses on securities related to volatile and illiquid market conditions, reducing our capital levels and/or earnings;
- the failure or perceived weakness of any of our significant clients or counterparties, many of whom are major financial institutions or sovereign entities, and our assumption of credit, counterparty and concentration risk, could expose us to credit losses and adversely affect our business;
- we could incur losses if our allowance for credit losses, including loan and lending-related commitment reserves, is inadequate or if our expectations of future economic conditions deteriorate;
- our business, financial condition and results of operations could be adversely affected if we do not effectively manage our liquidity;
- failure to satisfy regulatory standards, including “well capitalized” and “well managed” status or capital adequacy and liquidity rules more generally, could result in limitations on our activities and adversely affect our business and financial condition;
- the Parent is a non-operating holding company and, as a result, is dependent on dividends from its subsidiaries and extensions of credit from its IHC to meet its obligations, including with respect to its securities, and to provide funds for share repurchases, payment of income taxes and payment of dividends to its stockholders;
- our ability to return capital to shareholders is subject to the discretion of our Board of Directors and may be limited by U.S. banking laws and regulations, including those governing capital and capital planning, applicable provisions of Delaware law and our failure to pay full and timely dividends on our preferred stock;
- any material reduction in our credit ratings or the credit ratings of our principal bank subsidiaries, The Bank of New York Mellon, BNY Mellon N.A. or The Bank of New York Mellon SA/NV, could increase the cost of funding and borrowing to us and our rated subsidiaries and have a material adverse effect on our business, financial condition and results of operations and on the value of the securities we issue;
- the application of our Title I preferred resolution strategy or resolution under the Title II orderly liquidation authority could adversely affect the Parent’s liquidity and financial condition and the Parent’s security holders;
- new lines of business, new products and services or transformational or strategic project initiatives subject us to new or additional risks, and the failure to implement these initiatives could affect our results of operations;
- our strategic transactions present risks and uncertainties and could have an adverse effect on our business, financial condition and results of operations;
- we may not realize some or all of the expected benefits of our transition to a platform operating model;
- we are subject to competition in all aspects of our business, which could negatively affect our ability to maintain or increase our profitability;
- our businesses may be negatively affected by adverse events, publicity, government scrutiny or other reputational harm;
- impacts from geopolitical events, acts of terrorism, natural disasters, the physical effects of climate change, pandemics and other similar events may have a negative impact on our business and operations;
- sustainability concerns, including a focus on climate change and diversity, could adversely affect our business, affect client activity levels, subject us to additional regulatory requirements and damage our reputation;
- tax law changes or challenges to our tax positions with respect to historical transactions may adversely affect our net income, effective tax rate and our overall results of operations

and financial condition; and

- changes in accounting standards governing the preparation of our financial statements and future events could have a material impact on our reported financial condition, results of operations, cash flows and other financial data.

In addition, recent announcements regarding changes in trade policies and practices, including the implementation of tariffs, proposed further tariffs, and responses globally, have significantly affected financial markets and economic conditions. Continued uncertainty, including in trade policies and practices, elevated tariffs, and in operational and policy changes in the governments of the U.S. and other countries could contribute to further market volatility and deteriorating or prolonged weakened economic conditions, which could cause our financial results to differ, possibly materially, from the anticipated results expressed or implied in forward-looking statements contained in this Disclosure and the SEC Filings.

All forward-looking statements speak only as of the date on which such statements are made, and BNY undertakes no obligation to update any statement to reflect events or circumstances after the date on which such forward-looking statement is made or to reflect the occurrence of unanticipated events.



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