



The Bank of New York Mellon  
*Frankfurt Branch*

# PILLAR 3 DISCLOSURE

December 31, 2024



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## Attestation Statement

The 31 December 2024 Pillar 3 Disclosure meets the relevant regulatory requirements as described in section one of this report and it has been prepared in accordance with the internal policies and controls in place.

As set out in section two of this report, the Management Body ('Branch Management') is responsible for approving policies and procedures as may be required by law or otherwise appropriate and for reviewing The Bank of New York Mellon Frankfurt Branch's processes for compliance with applicable laws, regulations and the internal policies including the Code of Conduct.

This disclosure was approved by the Branch Management and signed on its behalf on 24 April 2025 by:



Daniel Cuncic

Branch Manager  
Member of Frankfurt Branch Management

## 1 Article 431 CRR - Disclosure requirements and policies

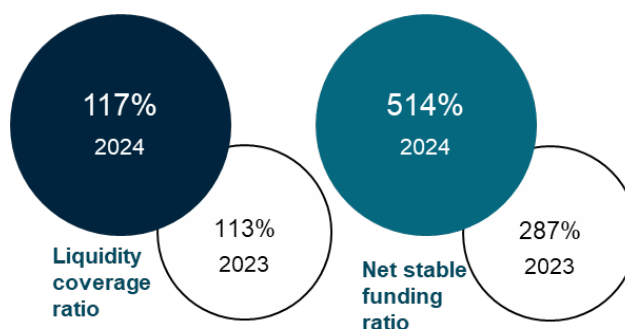
This Pillar 3 disclosure is published for The Bank of New York Mellon Frankfurt Branch (the 'Company') in accordance with the Capital Requirements Directive<sup>1</sup> ('CRD'), the Capital Requirements Regulation<sup>2</sup> ('CRR') and in conjunction with §26a and §53 Kreditwesengesetz<sup>3</sup>. The Company continues to monitor and prepare for updates in relation to CRR III and the Pillar 3 Data Hub. Accordingly, the first disclosure under the revised framework will take place with reference date 31 December 2025.

The disclosure covers the Company as at 31 December 2024.

Pursuant to the BNY EMEA Pillar 3 Disclosure Standard, these disclosures were approved for publication by the Company's Branch Management on 24 April 2025. The Branch Management has verified that they are consistent with formal policies adopted regarding production and validation and are satisfied with the adequacy and effectiveness of the risk management arrangements.

Pillar 3 disclosures are required for a consolidated group and for those parts of the group covered by CRD. When assessing the appropriateness of these disclosures in the application of Article 431(3) of CRR II, the Company has adhered to the principles of clarity, meaningfulness, consistency over time, and comparability across institutions.

The Basel Committee on Banking Supervision ('BCBS') requires these disclosures to be published at the highest level of consolidation. The Company has no subsidiaries therefore these disclosures have been prepared on an individual basis and include the following key metrics. Please see Table 1: Key Metrics for further details.



Note: The Company's LCR is presented using a twelve months average in line with the requirements of Article 451a (2) of CRR.

### 1.1 The Basel III framework

Basel III is the international banking accord intended to strengthen the measurement and monitoring of financial institutions' capital. The Basel III framework was implemented in the European Union through the CRD and establishes a more risk sensitive approach to capital management. It is comprised of three pillars:

#### Pillar 1 - Minimum capital requirement

Establishes rules for the calculation of minimum capital for credit risk, counterparty credit risk, market risk, operational risk and capital resources requirements.

#### Pillar 2 - Supervisory review process

Requires firms and supervisors to undertake an internal capital adequacy assessment process to determine whether the financial institution needs to hold additional capital against risks not adequately covered in Pillar 1 and to take action accordingly.

#### Pillar 3 - Market discipline

Complements the other two pillars and effects market discipline through public disclosure showing an institution's risk management policies, approach to capital management, capital resources and remuneration of material risk takers.

<sup>1</sup> Directive 2019/878/EU of the European Parliament and of the Council of 20 May 2019, amending Directive 2013/36/EU.

<sup>2</sup> Regulation (EU) 2019/876 of the European Parliament and of the Council of 20 May 2019 amending Regulation (EU) No 575/2013.

<sup>3</sup> <http://www.gesetze-im-internet.de/kredwvg/index.html>

## 1.2 Purpose of Pillar 3

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The aim of the Pillar 3 disclosure is to provide market participants with accurate and comprehensive information regarding the risk profile of the Company, including key information on the scope of application, capital and risk assessment processes, enabling users to better understand and compare its business, its risks and capital adequacy.

To that end, this Pillar 3 disclosure focuses on risk management objectives and policies for each of the following categories of risk material to the Company at the disclosure reference date, in line with the supervisory reporting exemptions listed at the end of this section:

- **Credit:** The risk of loss if any of the Company's borrowers or other counterparties were to default on their obligations to the Company. Credit risk resides in the majority of the Company's assets, but primarily concentrated in the loan and securities books, as well as off-balance sheet exposures such as lending commitments, letters of credit ('LC'), and securities lending indemnifications;
- **Operational:** The risk of loss resulting from inadequate or failed internal processes, human factors and systems, breaches of technology and information systems, or from external events. Also includes fiduciary risk, reputational risk, outsourcing risk and litigation risk.

Additional risk types inherent to the business include liquidity, market, strategic and model risk are identified, measured, monitored and controlled through the risk management framework. See section 2 for more details.

The Company includes both quantitative and qualitative disclosures to show the required information, subject to the supervisory reporting exemptions listed below.. The disclosures also include, where appropriate, comparative figures for the prior year and an analysis of the more significant movements to provide greater insight into the risk management practices of the Company and its risk profile.

In accordance with §1 FreistVO and §53c KWG, the Company is not required to apply Articles 11 - 386 CRR II.

Further, in accordance to Bundesanstalt für Finanzdienstleistungsaufsicht ('BaFin') circular published on 17 February 2016 the Company, as a branch per §53c KWG, is not required to calculate or disclose the Basel III leverage ratio. Furthermore the Company also received a derogation from BaFin regarding the need to create a local risk bearing capacity concept as the branch is included in the risk bearing capacity concept of the parent entity, which ensures appropriate risk taking across all branches. This derogation also entails that the Company is not obligated to have a standalone own funds plan or to perform a standalone ICAAP, as the Company is integrated into the parent entity's own funds plan and ICAAP. For further details please see the 2024 annual report and the Pillar 3 disclosure of the BNY Corporation available at:

[BNY Investor Relations](#)

## 1.3 Article 432 CRR - Non-material, proprietary or confidential information

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The Branch Management function of the Company may omit one or more disclosures if the information provided is not regarded as material. The criteria for materiality used in this disclosure is that the Company will regard as material any information where its omission or misstatement could change or influence the assessment or decision of a user relying on that information for the purpose of making economic decisions.

Furthermore, the Branch Management may omit one or more disclosures if the information provided is regarded as proprietary or confidential. Information is regarded as proprietary if disclosing it publicly would undermine its competitive position. It may include information on products or systems which, if shared with competitors, would render an institution's investment therein less valuable. In such circumstance, the Branch Management of the Company will state in its disclosures the fact that specific items of information are not disclosed and the reason for non-disclosure. In addition it will publish more general information about the subject matter of the disclosure requirement except where this is classified as proprietary or confidential.

The Company undertakes no obligation to revise or to update any forward-looking or other statement contained within this report regardless of whether or not those statements are affected as a result of new information or future events.

Pillar 3 disclosures are prepared solely to meet Pillar 3 disclosure requirements and for no other purpose. These disclosures do not constitute any form of financial statement on the business nor do they constitute any form of contemporary or forward looking record or opinion. Unless indicated otherwise, information contained within the Pillar 3 disclosure has not been subject to external audit.

## 1.4 Article 433/434 CRR - Frequency, scope and means of disclosure

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The Company is classified as an Other Institution (non-listed) in accordance with Article 433c(2) of the CRR. Therefore, this Pillar 3 disclosure focuses on items required for disclosure by such an institution at the reference date subject, subject to the statements outlined in Section 1.3. Annual disclosures will be published on the same date on which the Annual Report and Financial Statements are made public or as soon as reasonably possible thereafter. The Company will reassess the need to publish some or all of the disclosures more frequently than annually in light of any significant change in the business, capital resources or risk profile.

Disclosures are published on the BNY corporate website which can be accessed using the link below referring to the Additional Country Disclosures section:

[BNY Investor Relations - Pillar 3](#)

## 1.5 Key 2024 and subsequent events

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2024 was a challenging year, being marked by new political landscape with EU & US elections, ongoing Ukraine war and rising Middle-East tensions, leading to markets volatility.

Following cooling inflation, the ECB started reducing its deposit facility rate from 4.0% to 3% end of 2024. Similarly, the US Federal Reserve cut their federal funds rate three times in 2024 taking it to a range of 4.25%-4.50% end of December. Bank of England and other Central Banks made similar rate cuts.

In this context, we continued to maintain a strong balance sheet with high levels of capital, liquid assets and low levels of leverage. This demonstrates the Company's resilience to any short to medium term financial shock which may impact the Company's business and that the Company is a low risk institution for our clients and regulators.

The Company continues to monitor and prepare for updates in relation to CRR III, including ESG, shadow banking, and the Pillar 3 Data Hub, subject to its supervisory reporting exemptions.

## 1.6 Scope of consolidation

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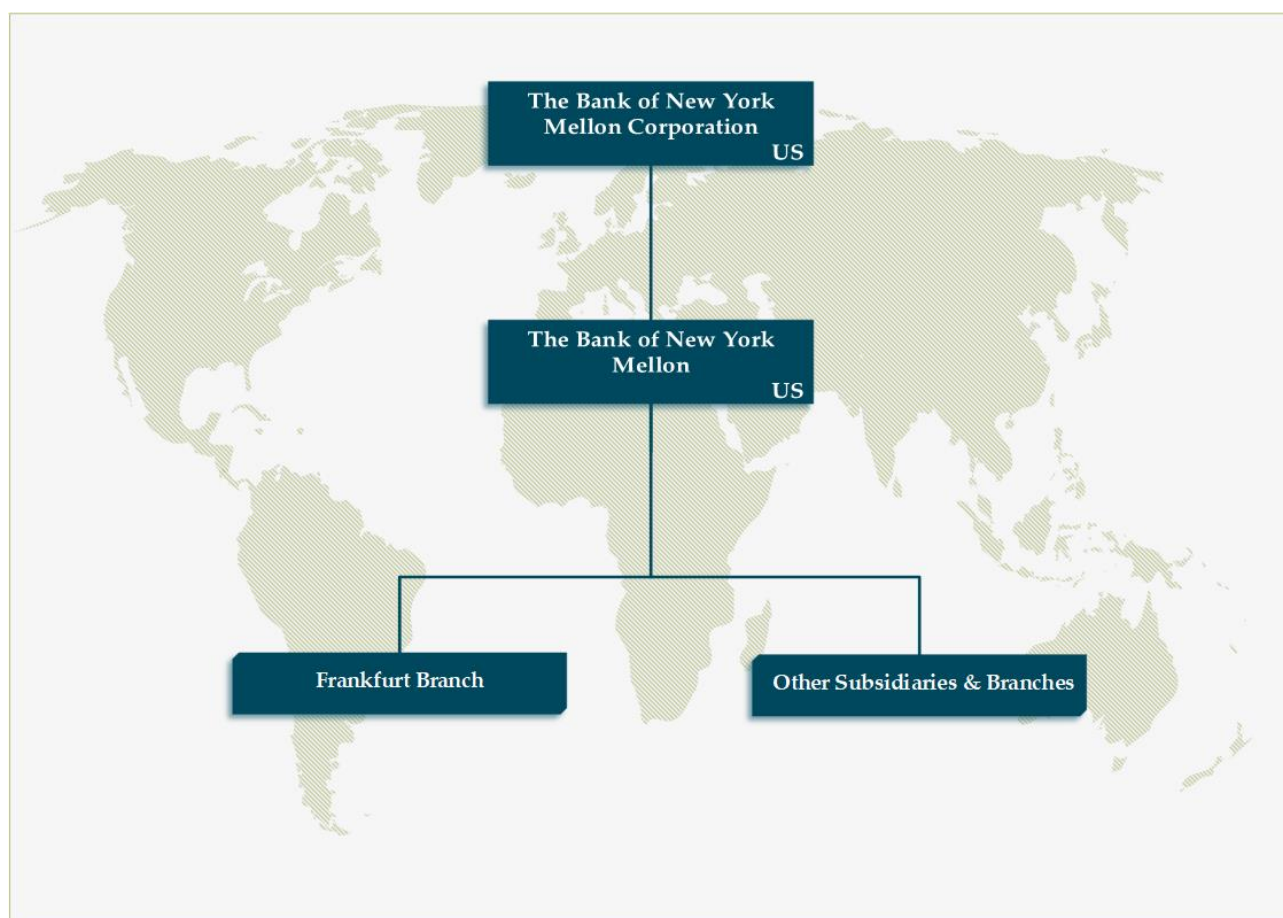
The Company is a legally dependent branch of The Bank of New York Mellon, a New York banking corporation with trust powers, having its principal office in New York, which is itself a subsidiary of The Bank of New York Mellon Corporation, the ultimate parent company of the BNY Group.

BNY is a global financial services company that helps make money work for the world – managing it, moving it and keeping it safe. For 240 years BNY has partnered alongside clients, putting its expertise and platforms to work to help them achieve their ambitions. Today BNY helps over 90% of Fortune 100 companies and nearly all the top 100 banks globally to access the money they need. BNY supports governments in funding local projects and works with over 90% of the top 100 pension plans to safeguard investments for millions of individuals, and so much more. As of Dec. 31, 2024, BNY oversees \$52.1 trillion in assets under custody and/or administration and \$2.0 trillion in assets under management.

BNY is the corporate brand of The Bank of New York Mellon Corporation (NYSE: BK). Headquartered in New York City, BNY employs over 50,000 people globally and has been named among Fortune's World's Most Admired Companies and Fast Company's Best Workplaces for Innovators. Additional information is available on [www.bny.com](http://www.bny.com). Follow on LinkedIn or visit the BNY Newsroom for the latest company news.

The corporate structure of the Company as at 31 December 2024 is illustrated in Figure 1 on the following page.

Figure 1: The Bank of New York Mellon's Branches



### Operating Model

The Operating Model refers to how BNY collaborates, organises and manages its business with a focus on optimising the balance sheet, driving efficiencies and enabling growth. It also describes the operations and technology which enables businesses to serve clients. The model has evolved and covers 5 key areas: Banking and other entities (which includes the EMEA Operating Model Programme or Three-Bank-Model), Governance & Accountability, Booking and Solicitation Practices, Resilience - Operations and Technology, and People.

**Banking and other Entities (EMEA Operating Model Programme)** - This has been a major strategic initiative for BNY in the EMEA region over the past few years rationalising our legal entity structure to a three bank model, establishing a dual sub-custody network and aligning clients to the appropriate legal entity and network.

**Governance & Accountability** - BNY has been particularly focused on strengthening governance and accountability. Senior leadership has been engaged in a governance and accountability review related to the reporting line structure, aimed at meeting regulatory expectations as well as those of our clients and other stakeholders.

**Booking and Solicitation Practices** - Booking Principles are BNY's approach to guide the booking of business to the appropriate legal entity for each client's domicile and product considering local rules, licenses, permissions and product infrastructure. BNY Mellon SA/NV ('the European bank') is guided as the main booking entity (where possible) for EU domiciled clients. Any proposed booking for non-EU jurisdictions would be subject to the relevant conditions and restrictions from the applicable third country regime for regulated activity. Booking Principles are maintained by the lines of business and centrally coordinated through a First Line of Defense Controls Framework.

**Resilience – Operations and Technology** - BNY is documenting its detailed Technology Strategy in a distinct document and this will be developed alongside and in close alignment with the Company's Business Strategy and the Enterprise Technology Strategy.

**People** - Talent attraction, retention and development are an integral part of BNY's growth strategy. BNY's ability to deliver on growth strategy and plans is largely based on the talent that is acquired, retained and developed. Diverse panels and short lists together with greater familiarity of the talent pipeline is key for the strategy.

## 1.7 Core business lines

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The Company primarily offers its clients Treasury Services, in particular:

- short-term credit foreign trade financing, letters of credit and follow-on financing guarantees;
- euro payment services;
- corporate trust agency functions; and,
- client deposits.

The clients, which are almost exclusively international financial institutions, are located primarily in the Middle-East, Europe and Asia.

## 1.8 Article 437 CRR - Own funds

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For regulatory purposes the own funds of the parent (BNY Mellon Corporation) is used. The parent's total capital as at 31 December 2024 under the Advanced Approach was: US\$24,535 million (2023: US\$24,085 million restated). Further details can be found in the Pillar 3 disclosure of the parent, available at:

[BNY Investor Relations - Annual Report 2024](#)

At 31 December 2024 the Company's capital consists of €5.1 million (2023: €5.1 million) endowment capital.

Consequently, the following templates are not disclosed as the underlying supervisory reporting is not currently submitted by the Company, refer back to Section 1.3 Purpose of Pillar 3:

- EU CC1 Composition of regulatory own funds;
- EU CC2 Reconciliation of regulatory own funds to balance sheet in the audited financial statements;
- EU OV1 Overview of total risk exposure amounts.



## 2 Article 435 CRR - Risk management objectives and policies

Given the critical role that BNY plays supporting clients and its status as a Global Systemically Important Financial Institution ('G-SIFI'), the financial stability of all of its constituent legal entities, throughout market cycles and especially during periods of market turbulence, is recognised at BNY group level as an imperative. Clients and market participants need to have confidence that all of BNY's legal entities will remain strong, continue to deliver operational excellence and maintain an uninterrupted service. Therefore, the Company and BNY Group as a whole, are committed to maintaining a strong balance sheet and, as a strategic position, assumes less risk than many financial services companies.

Whilst BNY assumes less balance sheet risk than most financial services companies, it does exhibit other types of risks as a result of its business model. BNY has developed an enterprise risk management program that is designed to ensure that:

- risk appetite principles are incorporated into its strategic decision making processes;
- risk limits are in place to govern its risk-taking activities across key businesses and risk types;
- monitoring and reporting of key risk metrics to senior management and Branch Management takes place; and,
- there is a capital planning process which incorporates both economic capital modelling and a stress testing programme.

The Company is integrated into BNY Corporation's risk management program and has embedded the above policies and procedures in local governance processes. As stated in the parent's pillar 3 disclosure, the goal of Enterprise Risk Management is to adopt a conservative risk appetite in order to maintain a strong capital position and balance sheet throughout all market cycles with strong liquidity, superior asset quality, ready access to external funding sources at competitive rates and a robust capital structure whilst delivering operational excellence to meet stakeholders' expectations.

### Risk Statement

The Company performs a risk identification assessment and review to summarize the risk profile of the Company through the key risk categories. The assessment is a core requirement and represents the approach through which the Company identifies risk in order to monitor and manage the risk profile. All risk types including Operational, Strategic, Credit, Model, Liquidity and Market form part of the assessment. The Company's risk identification considers various factors which includes risk management data that analyses the risk profile of the Company, quality of controls in place to mitigate risks, internal and external factors and subject matter expertise.

The above risks are managed by the Company in line with BNY's Group Risk Management Framework, including the three lines of defence model and governance requirements.

### 2.1 Risk governance

BNY Mellon Corporation risk management is coordinated at risk type disciplines, legal entity and line of business ('LOB') levels. A formal governance hierarchy is in place to ensure that all areas of the business can effectively escalate issues through the regional and global structure.

### 2.2 Board of directors of the parent company

The main duty and responsibility of the Board is to approve the business and risk strategy of BNY. Whilst acting autonomously and in accordance with its legal and regulatory requirements, the Board aligns BNY's strategy to that of its primary shareholder. The Board has overall responsibility for the establishment and maintenance of BNY's risk appetite framework and for the approval of the risk appetite statement. The Board must ensure that strategic and business plans are consistent with the approved risk appetite. The Board meets at least quarterly and also has responsibility for

- holding management accountable for the integrity of the risk appetite framework;
- seeking independent assessment, if deemed necessary, of the integrity and robustness of the risk appetite framework by reference to stakeholder expectations;



## The Bank of New York Mellon (Frankfurt Branch)

- understanding how strategic decisions alter the risk profile, and whether the strategic change would cause the risk appetite to be exceeded; and,
- supervision of BNY affiliates and branches.

### 2.2.1 Branch management

The Branch Management of the Company is responsible for:

- conducting and developing the activities of the Company in accordance with its social objective as described in its articles of incorporation and in accordance with applicable laws;
- making appropriate determinations with regards to accepting or rejecting new business and ensuring escalation to the Board of any issues which cannot be resolved at this level;
- ensuring that the Company has an effective organization and sufficient human/technology resources;
- ensuring the sound administration of assets and the proper execution of operations;
- ensuring the complete and accurate recording of transactions and the production of reliable and timely information;
- promoting a positive attitude towards controls within the Company;
- implementing an effective system of internal controls and an adequate compliance program;
- reporting at regular intervals to the Head of International on the status of affairs, internal controls and compliance. The Branch Management must promptly report to the Head of International any material breaches of law, regulation, code of conduct and standards of good practice;
- ensuring adequate oversight and control over any outsourcing arrangements;
- improving the understanding of climate and environmental risks across the branch with the involvement of dedicated ESG specialists; and,
- overall oversight of risk management within the Company.

The Branch Management meets monthly but at least ten times per year.

Branch Manager	Function at the Company	Name of the other company in which an external function is exercised	Location (country)	Type of activities	Listed company (Y/N)	External mandate (title)	Capital connection with the Company (Y/N)
Christopher Porter <sup>1</sup>	Branch Manager	Verband der Auslandsbanken in Deutschland e.V.	DE	Association	N	Board Member	N
Daniel Cuncic	Branch Manager	N/A					

<sup>1</sup> Christopher Porter has 1 additional internal mandate as Board Member in addition to the external mandate stated in the disclosure.

\*Note: at the 31 December 2024 Hani A Kablawi held the position of the Head of International.

BNY has a commitment to diversity and inclusion. This commitment is not only important to BNY culture and to each director as individuals, it is also critical to BNY's ability to serve its clients and grow its business. BNY recognises the benefits of having individuals with diverse backgrounds, experience and viewpoints on the Branch Management Committee for the different perspective and unique contributions they provide. Branch Management appointments are based on an individual's skill, ability, experience, training, performance, and other valid role-related requirements.

### 2.3 Risk appetite

The Company establishes a Business and Risk strategy that is approved by the Branch Management Committee (BMC). It describes the level of risk that the Branch Management is willing to accept in its strategy and business activities, given its business objectives and obligations within its resource capacity.

The Company uses a variety of metrics to measure and monitor its risk-taking activities. Articulating risk appetite through its metrics aids important decision-making by determining actions such as pursuing new products and enterprises, exiting businesses, and aligning resources to maximise potential gains given acceptable levels of risk. The metrics are actively monitored, managed and mitigated through the monthly BMC meetings.

### 2.4 Credit risk

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The Company incurs credit default risks on the one hand from the cash balances with central banks and with individual inter-affiliates and, on the other hand, short-term trade finance business and letter of credit business, which is provided on a unsecured basis or secured with cash collateral. The strategy of the branch is geared towards lending business with considerable credit institutions in emerging markets and selected OECD countries. The term of the loans is usually less than 360 days. As of December 2024, the loan portfolio consisted mainly of exposures with customers based in the Middle East. Concentration on the industry and the individual regions is the bank's business model and thus an immanent component.

The Company addresses geopolitical risks in these regions through ongoing monitoring and if necessary, by adjusting the country limits and ratings, limiting credit to a very selective group of borrowers (mainly only with systemically important banks) and through risk mitigation in the form of cash deposits where deemed necessary. The country exposure is actively monitored by the local trade and risk teams. The counterparty risk evaluation and loan limits are centrally managed. All counterparties (clients and banks) are assessed and allocated a borrower rating in accordance with BNY's rating system. Monitoring and control is conducted via a number of real-time systems to ensure that approved exposure levels are not exceeded, or are pre-approved by a suitable credit officer in light of individual circumstances. Post-event monitoring is also conducted by the Credit Risk function, including a respective reporting to Branch Management.

### 2.5 Operational risk

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Operational risk is the risk of loss resulting from inadequate or failed internal processes, people, systems, or from external events (including legal risk and outsourcing risk but excluding strategic and reputation risk).

Operational risk may arise from errors in transaction processing, breaches of internal control, systems and compliance requirements, internal or external fraud, damage to physical assets, and/or business disruption due to systems failures or other events. Operational risk can also arise from potential legal or regulatory actions as a consequence of non-compliance with regulatory requirements, prudent ethical standards or contractual obligations.

BNY's Operational Risk Management Framework ('ORMF') provides the processes and tools necessary to fulfil a strategy of managing operational risk through a culture of risk awareness, a clear governance structure and well-defined policies and procedures. The framework ensures appropriate reporting and monitoring to allow effective identification, management and mitigation of risks within appropriate forums and governance bodies. To support this activity, a number of risk management activities are prescribed through both the Enterprise and Operational Risk Management programmes.

The Company uses the ORMF to effectively identify, manage, mitigate (where possible), monitor and report the risks in an organised way to the appropriate governance bodies. The ORMF defines roles and responsibilities through the global policy using the Three Lines of Defence model as a foundation.

The following main tools are used by the Company for operational risk management:

#### 2.5.1 Risk and control self-assessment

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The RCSA is a proactive process that facilitates the uniform assessment of risks and controls in the key business functions across the Firm and identifies risks to be addressed. RCSAs help senior management to gain an understanding of the level of risk that each Business, Corporate Staff, Platform group exposes the firm to by conducting their activities..

#### 2.5.2 Risk limits

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Key risk metrics are designed to monitor activities which could cause financial loss or reputational damage to the legal entity. Periodic and consistent monitoring of risk limits ensures that deviations from predetermined standards can be identified.

### 2.5.3 Operational Risk Events ('ORE')

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A standard for the capture, notification and reporting of OREs. The collection of internal loss data provides information for assessing the Company's exposure to operational risk. Analysis of loss events provides insight into the root cause and information on whether a control weakness is isolated or potentially more systemic.

Information on operational risk event losses or gains exceeding US\$10,000 are analysed to understand root cause(s) and to identify improvements needed in order to reduce the recurrence and/or magnitude of future events. All OREs (over US\$10,000) are reviewed for root cause and possible mitigating actions are reported to the BMC monthly.

### 2.5.4 Third-Party risk

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Outsourcing is a strategic decision by a company to reduce costs and increase efficiency by contracting a third party to perform business activity that were previously done by employees within the Company. Outsourcing risk results from either non-performing, performing with low quality or delayed performing of the transferred business activity or function.

The majority of business activities of the Company are supported by group functions and thus outsourced to inter-affiliates. The Company and the in-sourcing inter-affiliates are governed by the same risk and control framework and global BNY Third Party Governance-Process, which ensures compliance with the relevant regulations (e.g. EBA Outsourcing Guidelines). The basis of outsourcing oversight is the monthly submission of the appointed Outsourcing Officer of Frankfurt Branch to the Company's Management Committee, providing an overview of all outsourcing relationships, including performance and highlighting relevant key issues or topics.

## 2.6 Environmental Social and Governance ('ESG')

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The management of climate-related risks is integrated into the Company's branch standard risk management framework and is consistent with BNY's Enterprise Risk Management Framework. For the Frankfurt Branch, the impact of climate-related risks on business strategy predominantly manifests at the transaction level through embedding understanding of climate-related risks that could impact individual decision making, such as granting of short-term credit or engagement with third parties. In most cases, the Frankfurt Branch provides clients with a range of services that facilitate their financial activities but do not generally provide committed or term funding to those activities. The Frankfurt Branch engages in activities that may generate limited and typically short-term credit exposures, potentially leading to limited exposure to climate risk from other banks. However, balance sheet risks are relatively low in comparison to other banks with long-term lending portfolios or those that engage in extensive traditional corporate or retail banking, or trading activities. Non-financial risks, primarily relating to business resilience, also continue to be assessed as well as controlled and not materially impacted by climate-related risks. While the impacts of climate change have been assessed as non-material relative to the overall risk profile, we continue to assess the impact of these risks and provide regular reporting to Senior Management and the Board.

### 2.7 Stress testing

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The Company is required to perform standalone financial stress testing at least annually. The stress tests cover risks to the Company's financial resiliency over a forward-looking planning horizon. A combination of an economic downturn scenarios and idiosyncratic stresses are assessed to examine the impact of adverse events on the Company's financial position.

Further stress testing is performed at the Enterprise level.

## 2.8 Article 447 CRR - Key Metrics

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The Company is required to disclose the Liquidity Coverage Ratio ('LCR') on a trailing 12 month average basis in accordance with the requirements of Article 447(f) of CRR II. During 2024 the Company exceeded the minimum requirement for LCR, both on a spot basis and across a 12 month average. Overall, across a 12 month average, High Quality Liquid Assets ('HQLA') fell by 15% largely due to a decrease in central bank placements, however the LCR increased by approximately 3% points due to a broadly similar decline in Total Net Cash Outflows ('TNCO') of 18%, mainly driven by lower deposits held. Equally, the Company exceeded the minimum requirement for the Net Stable Funding Ratio ('NSFR'). The increase in the NSFR being largely driven by recognition of annual profits, and the reduction in tenor of trade finance loans, contributing to a reduction in required stable funding. Further details on LCR and NSFR can be found on the following page. These risk metrics reflect the Company's risk profile:

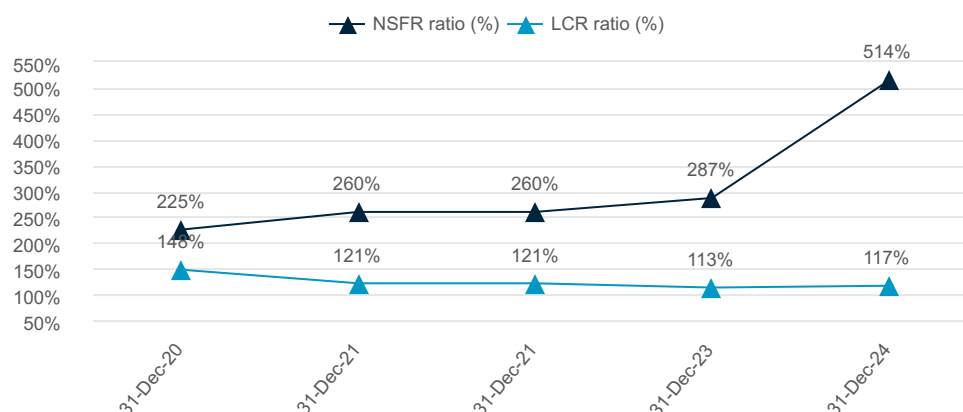


Table 1: Key Metrics

(€m)			
Liquidity Coverage Ratio <sup>1</sup>			
		31-Dec-24	31-Dec-23
15	Total high-quality liquid assets (weighted value - average)	6,311	7,425
EU 16a	Cash outflows - Total weighted value	5,581	6,994
EU 16b	Cash inflows - Total weighted value	136	350
16	Total net cash outflows (adjusted value)	5,445	6,644
17	Liquidity coverage ratio (%)	116.64 %	113.10 %
Net Stable Funding Ratio <sup>2</sup>			
18	Total available stable funding	609	690
19	Total required stable funding	118	241
20	NSFR ratio (%)	514.01 %	286.65 %

Note: Due to rounding there may be immaterial variations between Pillar 3 and regulatory submissions.

<sup>1</sup> The Company's LCR is presented using a twelve months average in line with the requirements of Article 451a (2) of CRR II.

<sup>2</sup> The Company's NSFR is presented using point in time values in line with the requirements of Article 451a (3) of CRR II.

## 2.9 Article 451b CRR - Crypto-asset Exposures and Related Activities

There are no activities related to Crypto-assets within the Company, hence transitional template EU CAE1 is not disclosed.

### 3 Article 450 CRR - Remuneration policy

#### 3.1 Governance

The Board is responsible for the remuneration policy statement and its application to BNY. The Board is assisted in its task by:

**EMEA Remuneration Advisory Council ('ERAC')** which is a regional governance council that oversees the development and implementation of policies and practices in line with specific regulatory provisions that apply to EMEA entities as well as ensuring consistency with Company principles. In 2024, the committee met three times.

**Human Resources and Compensation Committee ('HRCC')** which is responsible for overseeing BNY's employee compensation and benefits policies and programmes globally. It reviews and is responsible for the compensation plans, policies and programs in which the senior officers participate and has general oversight for the other incentive, retirement, welfare and equity arrangements for all employees globally. The members of the HRCC are non-executive members of BNY's Board, acting on behalf of the BNY Board. In 2024, the committee met seven times.

**Compensation Oversight Committee ('COC')** has oversight of all incentive plans including sound risk management, effective controls and strong governance. It reviews and approves all new incentive plans and material changes to existing incentive plans. The members of the COC are senior members of BNY management, including the Chief People Officer ('CPO'), the Chief Risk Officer ('CRO'), the Chief Financial Officer ('CFO') and the Global Head of People Rewards. Independent review of incentive plans is under the purview of the CRO, and they report their assessment to the HRCC annually. In 2024, the committee met once.

**Incentive Compensation Review Committee ('ICRC')** which is the coordinating body of senior executives responsible for the oversight of the process to evaluate and approve compensation reductions for regulated employees below the Executive Committee level and for any other employee referred to the ICRC. These decisions are based on feedback regarding risk, compliance, audit and legal outcomes as well as situations of an employee engaged in fraud or directly or indirectly to have contributed to a financial restatement or other irregularity. The ICRC is a management-level committee that reports its actions to the HRCC. Ex-ante adjustments are recommended by the employee's management for review and approval by the committee and ex-post adjustments are formulated by the committee. The members of the ICRC are senior members of BNY management, including the CPO, CRO, Chief Auditor, CFO and General Counsel. In 2024, the committee met once.

The Company does not qualify as a significant institution in terms or for the purpose of the German Remuneration Regulation. Its average balance sheet value during the previous four fiscal years remains below the EUR 15 billion threshold. Also, the national regulator ('BaFin') has not determined the Company to be significant. Furthermore, the Company does not qualify as a 'qualified non-significant institution' according to Sec. 1(3) s.2 of the Remuneration Regulations for Institutions – Institutsvergütungsverordnung ('IVV'), since the Company does not fulfil any of the case groups under Sec. 1(3) s.2 IVV. Consequently, the Company is not subject to the additional requirements of the German Remuneration Regulation, including deferral and clawback of variable remuneration as well as taking into account the success of the institution or group as a whole and the contribution of the individual employee and its business unit.

#### 3.2 Aligning pay with performance

BNY's compensation philosophy is to offer a total compensation opportunity that supports our Pillars & Principles, which pays for performance, both at the individual and corporate level. Individual and team contributions are valued and rewarded based on how both contribute to business results. In support of this philosophy, variable compensation is used as a means of recognising performance.

Through the compensation philosophy and principles, the interests of employees and shareholders are aligned by encouraging actions that contribute to superior financial performance and long-term shareholder value, by rewarding success and by ensuring that incentive compensation arrangements do not encourage employees to take unnecessary and excessive risks that threaten the value of BNY or benefit individual employees at the expense of shareholders or other stakeholders. The compensation structure is comprised of an appropriate mix of

fixed and variable compensation that is paid over time. The aim is to ensure that both fixed and variable compensation are consistent with business and market practice, fixed compensation is sufficient to provide for a fully flexible variable compensation program, and variable compensation is in the form of annual and/or long-term incentives, and, where appropriate, granted over equity to align employee remuneration with that of shareholder growth.

For members of staff in control functions who, because of their job role, may have a material impact on the risk profile of the Company and, consequently, are identified as risk takers, the maximum ratio of variable pay to fixed pay will be 100%. Variable compensation plans are designed to reward performance at the corporate, business line (where relevant) and individual level. The performance management process ('PMP') of the Company includes Power Our Culture, Embodying a Strong Risk Culture, and Results-Based goals. An employee's performance is assessed against all these goals. Risk outcomes identified in the PMP that result in a negative impact to the Company are being considered when the incentive compensation of an employee is being determined. Negative contributions result in incentive adjustments or, depending on the scope of the impact, can even result in a zero incentive.

### 3.3 Reference to German remuneration report ("Verguetungsbericht")

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For further details regarding the remuneration policy applied at the Company and applicable quantitative metrics please refer to the Company's Remuneration Policy Statement and the German Remuneration Report as disclosed on the German website of [BNY in Deutschland](#) according to the regulations as stipulated in the Institutsvergütungsverordnung.



## Appendix 1 Glossary of terms

The following acronyms are a range of terms which may be used in BNY EMEA Pillar 3 disclosures:

Acronym	Description	Acronym	Description
ABS	Asset-Backed Securities	CSTC	Capital and Stress Testing Committee
ACPR	Autorite de Controle Prudentiel et de Resolution	CT	Corporate Trust
AFR	Available Financial Resources	CTS	Client Technology Solutions
AIF	Alternative Investment Fund	DB	Deutsche Bank
ALCO	Asset and Liability Committee	DNB	De Nederlandsche Bank
AML	Anti-Money Laundering	DVP	Delivery versus Payment
AS	Asset Servicing	EAD	Exposure at default
AT1	Additional Tier 1	EC	European Commission
AUC	Assets Under Custody	ECL	Expected Credit Losses
BAC	Business Acceptance Committee	ECAP	Economic Capital
BAU	Business as usual	ECB	European Central Bank
BaFin	Federal Financial Supervisory Authority / Bundesanstalt für Finanzdienstleistungsaufsicht	ECM	Embedded Control Management
BDAS	Broker-Dealer and Advisory Services	EEC	EMEA Executive Committee
BDF	Banque De France	EHQLA	Extremely High Quality Liquid Assets
BEMCO	Belgium Management Council	EMEA	Europe, Middle East and Africa
BI	Banca D'Italia	ERGC	EMEA Remuneration Governance Committee
BMC	Branch Management Committee	ESRMC	EMEA Senior Risk Management Committee
BNY	The Bank of New York Mellon Corporation	EU	European Union
BNY SA/NV	The Bank of New York Mellon SA/NV	EUR	Euro
BNYIFC	BNY International Financing Corporation	EWI	Early Warning Indicators
BRC	Business Risk Committee	ExCo	Executive Committee
CASS	Client Asset Sourcebook Rules	FCA	Financial Conduct Authority
CBI	Central Bank of Ireland	FMUs	Financial market utilities
CCF	Credit Conversion Factor	FRS	Financial Reporting Standard
CEO	Chief Executive Officer	FSMA	Financial Services and Markets Authority
CEF	Critical Economic Function	FX	Foreign Exchange
CET1	Common Equity Tier 1	G-SIFI	Global Systemically Important Financial Institution
CGB	CASS Governance Body	GCA	Global Custody Agreement
CIS	Collective Investment Scheme	GSP	Global Securities Processing
CMA	Capital Market Authority	HLA	High-level Assessment
COC	Compensation Oversight Committee	HQLA	High Quality Liquid Assets
COOC	CASS Operational Oversight Committee	HRCC	Human Resources Compensation Committee
COREP	Common Reporting	IAS	International Accounting Standards
CQS	Credit Quality Steps	IASB	International Accounting Standards Board
CRD	Capital Requirements Directive	ICA	Internal Capital Assessment
CRM	Credit Risk Mitigation	ICAAP	Internal Capital Adequacy Assessment Process
CROC	Credit Risk Oversight Committee	ICRC	Incentive Compensation Review Committee
CRR	Capital Requirements Regulation	IFRS	International Financial Reporting Standards
CSD	Client Service Delivery	ILAAP	Internal Liquidity Adequacy Assessment Process
CSRSFI	Committee for Systemic Risks and System-relevant Financial Institutions	ILG	Individual Liquidity Guidance
CSSF	Commission de Surveillance du Secteur Financier	IRRBB	Interest Rate Risk on Banking Book
		IMMS	International Money Management System
		ISDA	International Swaps and Derivatives Association

Acronym	Description
ISM	Investment Services and Markets
IT	Information Technology
KRI	Key Risk Indicator
KYC	Know your customer
LCR	Liquidity Coverage Ratio
LERO	Legal Entity Risk Officer
LOB	Line of Business
LOD	Line of Defense
MiFID II	Markets in Financial Instruments Directive II
MNA	Master Netting Agreements
MRMG	Model Risk Management Group
MRT	Material Risk Taker
NAV	Net Asset Value
NBB	National Bank of Belgium
NomCo	Nomination Committee
NSFR	Net Stable Funding Ratio
O-SII	Other systemically important institution
OCI	Other Comprehensive Income
OEICs	Open-ended Investment Companies
ORMF	Operational Risk Management Framework
ORSA	Operational Risk Scenario Analysis
P/L	Profit and Loss
PFE	Potential Future Exposure
PRA	Prudential Regulatory Authority
RCoB	Risk Committee of the Board
RCSA	Risk and Control Self-Assessment
RM	Risk Manager
RMC	Risk Management Committee
RMP	Risk Management Platform
RRP	Recovery and Resolution Planning
RW	Risk-weight
RWA	Risk Weighted Assets
SA	Standardised Approach
SFT	Security Financing Transaction
SLD	Service Level Description
SREP	Supervisory review and evaluation process
SRO	Senior Risk Officer
T&D	Trust & Depositary
T1 / T2	Tier 1 / Tier 2
TCR	Total Capital Requirements
TRC	Technology Risk Committee
TLAC	Total Loss-Absorbing Capacity
UCITS	Undertakings for Collective Investment in Transferable Securities
VaR	Value-at-Risk

The following terms may be used in this document:

**Basel III:** The capital reforms and introduction of a global liquidity standard proposed by the Basel Committee on Banking Supervision ('BCBS') in 2010

**BIPRU:** Prudential sourcebook for banks, building societies and investment firms

**Brexit:** The United Kingdom's referendum decision to leave the EU

**CRD V:** On 27 June 2013, the European Commission published, through the Official Journal of the European Union, its legislation for a Capital Requirements Directive ('CRD') and Capital Requirements Regulation ('CRR'), which together form the CRD package. The package implements the Basel III reforms in addition to the inclusion of new proposals on sanctions for non-compliance with prudential rules, corporate governance and remuneration. The latest iteration, CRD V & CRR II, applies from 28 June 2021 onwards, with certain requirements set to be phased in

**Capital Requirements Directive ('CRD'):** A capital adequacy legislative package issued by the European Commission and adopted by EU member states

**Capital Requirements Regulation ('CRR'):** Regulation that is directly applicable to anyone in the European Union and is not transposed into national law

**Common Equity Tier 1 capital:** The highest quality form of regulatory capital under Basel III comprising common shares issued and related share premium, retained earnings and other reserves excluding the cash flow hedging reserve, less specified regulatory adjustments

**Core Tier 1 capital:** Called-up share capital and eligible reserves plus equity non-controlling interests, less intangible assets and other regulatory deductions

**Credit risk mitigation ('CRM'):** A technique to reduce the credit risk associated with an exposure by application of credit risk mitigants such as collateral, guarantees and credit protection

**Derivatives:** A derivative is a financial instrument that derives its value from one or more underlying assets, for example bonds or currencies

**Exposure:** A claim, contingent claim or position which carries a risk of financial loss

**Exposure at default ('EAD'):** The amount expected to be outstanding, after any credit risk mitigation, if and when a counterparty defaults. EAD reflects drawn balances as well as allowance for undrawn amounts of commitments and contingent exposures over a one-year time horizon

**Financial Conduct Authority ('FCA'):** The Financial Conduct Authority regulates the conduct of financial firms and, for certain firms, prudential standards in the UK. It has a strategic objective to ensure that the relevant markets function well

**High-level Assessment ('HLA'):** An assessment of the quality of controls in place to mitigate risk and residual risk. Residual risk is assessed as high, moderate to high, moderate, moderate to low and low with direction anticipated

**Institutions:** Under the Standardised Approach, institutions are classified as credit institutions or investment firms

**Internal Capital Adequacy Assessment Process ('ICAAP'):** The group's own assessment of the levels of capital that it needs to hold through an examination of its risk profile from regulatory and economic capital viewpoints

**ISDA Master Agreement:** A document that outlines the terms applied to a derivatives transaction between two parties. Once the two parties have agreed to the standard terms, they do not have to renegotiate each time a new transaction is entered into

**Key Risk Indicator ('KRI'):** Key Risk Indicators are used by business lines to evaluate control effectiveness and residual risk within a business process

**Master Netting Agreement:** An agreement between two counterparties that have multiple contracts with each other that provides for the net settlement of all contracts through a single payment in the event of default or termination of any one contract

**Pillar 3:** The part of Basel III that sets out information banks must disclose about their risks, the amount of capital required to absorb them and their approach to risk management. The aim is to encourage market discipline and improve the information made available to the market

**Prudential Regulation Authority ('PRA'):** The statutory body responsible for the prudential supervision of banks, building societies, credit unions, insurers and major investment firms in the UK. The PRA is a subsidiary of the Bank of England

**Residual maturity:** The period outstanding from the reporting date to the maturity or end date of an exposure

**Risk appetite:** A definition of the types and quantum of risks to which the firm wishes to be exposed

**Risk and Control Self-Assessment ('RCSA'):** Risk and Control Self-Assessment is used by business lines to identify risks associated with their key business processes and to complete a detailed assessment of the risk and associated controls

**Risk Governance Framework:** The risk governance framework has been developed in conjunction with BNY requirements. Key elements of the framework are:

- Formal governance committees, with mandates and defined attendees
- Clearly defined escalation processes, both informally (management lines) and formally (governance committees, board, etc.)
- A clear business as usual process for identification, management and control of risks
- Regular reporting of risk issues

**Risk Management Committee ('RMC'):** A committee which meets monthly to provide governance on risk related items arising from the business of the group

**Risk-weighted Assets ('RWA'):** Assets that are adjusted for their associated risks using weightings established in accordance with CRD V requirements

**Standardised Approach ('SA'):** Method used to calculate credit risk capital requirements using the Basel III, CRD V, CRR model supplied by the BCBS. The SA model uses external credit assessment institution ratings and supervisory risk weights supplied by external credit assessment agencies

**Tier 2 capital:** A component of regulatory capital under Basel III, mainly comprising qualifying subordinated loan capital, related non-controlling interests and eligible collective impairment allowances

**Value-at-Risk ('VaR'):** A measure of the potential loss at a specified confidence level from adverse market movements in an ordinary market environment



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